PKF Perth Transparency Report

For the year ended 30 June 2026



Propel your future

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A global community where dynamic business advisors can belong, grow and thrive.

Together, we create powerful opportunities to propel the success of our clients, our people, and our communities.



Darren Shillington
Managing Partner
dshillington@pkfperth.com.au

Foreword

We are pleased to present our Transparency Report for the year ended 30 June 2026.

This report provides information on PKF Perth and our relationship with network firms in the PKF Australia and International Network. It is designed to give information to existing and potential clients, as well as other key stakeholders, on the ownership and governance of the Firm and the measures we take to maintain high quality standards.

Audit and related services are an important part of our business and we welcome the requirement to publish this transparency report. Quality is a key pillar of our organisation, underpinned by a commitment from all team members to continuous improvement and recognition that quality is both about service and our compliance with the regulatory requirements.

Our approach to training, process change, peer review and adoption of technology all serves towards this ethos of continuous improvement that clients understand and are able to work with in the interests of all stakeholders.

Legal structure and ownership

PKF Perth (the Firm) is a partnership owned by its equity partners and governed by its Partnership Agreement.

As at 30 June 2026 there were nine equity Partners and two non-equity Partners. The Firm operates from its office at 905 Hay Street, Perth, WA 6000.

The MLDM Unit Trust is used by the partnership as the main operating vehicle. Employees are employed through this entity.

There are three active related companies:

1. PKF Perth Corporate Finance Pty Ltd. This company provides transaction and valuation services, as well as growth and value solutions.

2. PKF Perth Financial Services Pty Ltd. Its principal activity is the provision of financial planning and wealth management services.

3. PKF Perth Lending Solutions Pty Ltd. This company provides lending and finance broking services.

The Firm offers a range of services comprising:

- Audit and Assurance
- Corporate Finance
- Business Advisory
- Taxation
- Superannuation and Administration Services
- Financial Planning and Wealth Management

Governance

The Firm is managed by the equity and non-equity partners (Partners) and includes a Managing Partner who is elected by the Partners.

The Partners meet regularly throughout the year, to discuss various operational and strategic matters.

The Partners also meet periodically to discuss matters that arise which need to be urgently addressed.

As at 30 June 2026 the Partners were:

The board has developed a corporate services governance framework to support the board with day-to-day business operations of the Firm. This framework consists of the following functional areas:

- Executive Management Team - a subset of the Partners responsible for managing day-to-day functional and firmwide issues
- Human Resources
- Finance
- Marketing
- Business Operations

Equity Partners

Managing Partner:

Darren Shillington (Chairman)

Other Partners:

Alexandra Carvalho (Audit and Assurance)

Anthony Russo Battagliolo (Taxation)

Carl Longshaw (Taxation)

Christopher Roos (Taxation)

Kirsty Jones (Taxation)

Peter Sinclair (Taxation)

Simon Fermanis (Audit and Assurance)

Stashu Poliwka (Taxation)

Non-Equity Partners

Ludovic Isautier (Taxation)

Shane Cross (Audit and Assurance)

After 30 June 2026, Ludovic Isautier was made an equity Partner.

National network

PKF Perth is a member firm of the PKF International Network, admitted under an individual Operating Licence Agreement.

The PKF firms in Australia are located in Adelaide, Canberra, Darwin, Gold Coast, Melbourne, Newcastle, Perth, Port Stephens, Sydney, Tamworth, Upper Hunter and Walcha. Effective 1 July 2026, the firms in Brisbane, Rockhampton and Townsville left the PKF Network.

All PKF firms within Australia have signed a Members' Agreement with PKF Australia Limited (PKFA). PKFA is governed by a board of directors, consisting of partner representatives from each of the PKF firms in Australia (excluding any correspondent members), and an external Chairman/CEO, appointed by the Board.

Currently, the members of the Board are:

Adelaide	Antoniette Tatarelli Nicole Peterson
Canberra	George Diamond
Darwin	Matthew Kennon
Gold Coast	Matthew Butler
Melbourne	Timothy Bow Jason Stone
Newcastle/Sydney	Bob Bell Clayton Hickey
Perth	Chris Roos Darren Shillington
Tamworth	Evan Brownsmith
Chairman	Steve Meyn
COO	Lana Weldon

Liam Murphy and Sarah Crevillen, representatives of the Brisbane office, ceased to be board members effective 1 July 2026. No replacements have been appointed.

The Board meets face-to-face at a minimum three times per year and conducts monthly teleconferences. The Board is responsible for protecting the interests and reputation of the members of PKFA, and for the oversight of the management and operations of the national network from a strategic level. The functions and powers of PKFA are specified within the Members Agreement. To assist the Board in performing these functions and powers, the following sub-committees have been established and the various functions and powers delegated:

- **Audit and Assurance**
- **Business Advisory**
- **Business Recovery & Insolvency**
- **Corporate Finance**
- **Information Technology**
- **Marketing**
- **Taxation**
- **Wealth Management**

A representative from each office is entitled to have a member on each of these sub-committees. Each sub-committee has a chairperson, who is required to report up to the Board on a regular basis and various matters set out within the Members Agreement.

The PKF Australia COO also attends sub-committee meetings.

International network

The Firm is a member firm of the PKF International Limited (PKFIL) network of separately owned firms. Globally, PKF consists of 530+ offices worldwide, operating in 150 countries, across five regions.

The Firm does not accept any responsibility or liability for the actions or inactions on the part of any other individual member firm or firms within PKFIL. PKF Perth is a separate legal entity to all other PKFIL network firms and accordingly is not responsible for the decisions and actions made by other PKF network firms.

Legal basis

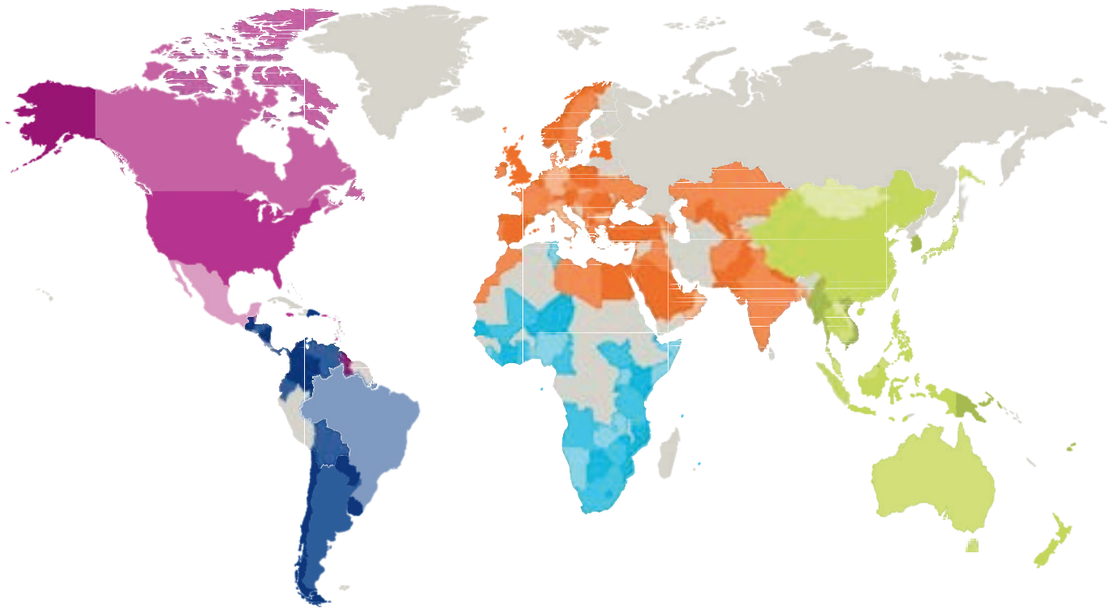
The network formed by PKFIL (the Licensor) and the member firms (the Licensees) is regulated by adherence to an Operating Licence Agreement (OLA) between the Licensor and individual Licensees. The form of the OLA authorises the Licensee to use the PKF name as defined under specific circumstances, under specific conditions, for specific purposes (The Business) and in a specific territory (The Territory), in consideration for which, the Licensee pays a royalty and Licence fee to the Licensor.

48
years' experience in Western Australia

16
offices across Australia

11 th
largest accountancy network in Australia

800+
people in Australia



PKFIL is a company registered in England and limited by guarantee (registered number 03816253). The Company's Articles of Association require a Board of Directors who conducts the business of the Company and the network. The Board authorizes recruitment of PKFIL's staff, authorizes a number of international committees, divides the member firms into geographical regions , and sets an annual licence fee for the member firms within the network.

Each member firm is legally independent. Contractual relations are only formed between a client and the member firm engaged by the client and no other member firm may be held liable. PKFIL has no financial or management interest in any member firm.

None of the directors of PKFIL has a financial or management interest in any member firm other than his or her own.

Structure

The PKFIL Board comprises at least one member from each geographical region and each region has a Board. The following committees have been established which report to the Board:

- **International Professional Standards Committee (including Assurance)** - this establishes the minimum professional standards to be met by member firms and conducts a global quality review program. It promotes audit materials and capabilities as well as organising audit and accounting events
- **International Tax Committee** – this promotes the development of tax capabilities on a global basis and organises tax events.

A number of additional practice area committees operate regionally and internationally.

Quality assurance

PKFI operates a Global Monitoring Program (GMP) covering member firms. The principal objectives are to ensure that the standards expected for the performance of certain types of professional work by Member Firms are established and communicated to Members, that those standards meet appropriate recognised professional practice requirements at least for transnational and referred work, and that a program of monitoring of compliance with expected standards is operating effectively.

Member firms

PKFI distinguishes between Member Firms and correspondent firms. Correspondent firms do not form part of the Network as defined by the Code of Ethics for Professional Accountants, including International Independence Standards issued by the International Ethics Standards Board for Accountants (IESBA), do not have equivalent rights and privileges of member firms or responsibilities of Member Firms, and are covered by the GMP only to the extent of assessing correspondent firms as part of their admission to full membership. An up to date list of Members and correspondent firms, including the firm names and countries in which they are registered and operate from, can be found at www.pkf.com.



System of quality management

PKF Perth, together with the PKF International Network, has reviewed and updated the firm's system of quality management (SOQM) to comply with the requirements of ASQM 1 and ASQM 2.

ASQM 1 and 2 apply to all firms who perform audit, reviews of financial statements and other assurance/related service engagements.

Ultimate responsibility and accountability for the effective operation of the SOQM lies with the Managing Partner (Darren Shillington). Shane Cross (Audit Partner) and Jessica Goh (Finance Manager) have operational and administrative responsibility for the effective operation of the SOQM.

The SOQM is designed to operate in a continuous and iterative manner and is reviewed and updated annually.

The Firm's SOQM addresses the following eight components:

1. The firm's risk assessment process

The firm has developed it's SOQM including the identification of quality risks, objectives and responses to these risks to ensure it provides reasonable assurance to meet the requirements of ASQM1.

The fundamental response to the quality risks lies within the firm's policies and procedures which are set out in the Firm's Quality Management Policies.

ASQM 1 requires that an annual evaluation of the SOQM is undertaken. This was completed and signed off for the period ending 2025. This year's evaluation is underway and is planned for sign off by the 30 November 2026.

The Firm's SOQM and how it complies with the requirements are detailed below.

2. Governance and leadership

The overall responsibility for the Firm's system of quality management has been accepted by the Managing Partner, Darren Shillington, supported by the Audit Partners of the firm. The Firm has documented the above SOQM within the Firm's quality management policies and procedures. This includes the requirements as set out in ASQM 1. The partners reinforce their commitment to quality management and policies and procedures are reviewed on an annual basis.

The Partners' commitment to quality management is reinforced to staff through the following mechanisms:

- Team members' annual performance reviews include an assessment on their commitment to quality
- Policies and procedures are reviewed to ensure compliance
- Clear messaging that quality cannot be compromised on
- Ongoing training to ensure quality is maintained
- Active participation in training sessions held internally and attended externally is encouraged

3. Relevant ethical requirements

The firm's professional standards note covering independence sets out the following:

- Adherence to the APES 110 Code of Ethics (including Independence Standards) issued by the Accounting Professional & Ethical Standards Board (APESB) takes precedence over commercial considerations.
- Before accepting any new engagements from both new or existing clients, partners and staff must take reasonable steps to identify circumstances that could pose a conflict of interest both within the firm and the PKF Network.
- Conflict of interest checks within the PKF network must include a review of the PKFI Transnational Entities database to establish if any network firm has an existing relationship with the new or existing clients.
- Independence in respect of audit assignments is required to be confirmed at the start of the assignment and reconfirmed at the end of the assignment by all engagement team members.
- All members of the Firm are required to complete an annual independence declaration including freedom from conflicts of interest and prohibited investments.
- Partners of network firms are required to complete a prohibited securities declaration annually.

The requirement to comply with the Code of Ethics and the APESB's Professional Standards forms part of the employee contracts of employees.

4. Acceptance and continuance of client relationships and specific engagements

The firm has detailed procedures covering the acceptance and continuance of client relationships and new specific engagements. This includes conducting an independence check throughout the PKF Australia network for all Public Interest Entities (PIE) tenders and proposed appointments.

For all clients, a comprehensive client acceptance form must be completed prior to acceptance of an appointment.

This requires identification of the prospective client, an assessment of the Firm's independence and conflicts of interest, and an assessment of whether the firm has the requisite skills and resources to carry out the engagement and an assessment of the risk the prospective client would present to the Firm.

Conflict of interest checks are completed prior to preparing a proposal for a potential new client or before agreement for the provision of a new service to an existing client. The checks include a consideration of whether the entity is a transnational entity, a public interest entity or a listed entity. Transnational entities are those entities whose financial statements may be relied upon outside the audited entity's home jurisdiction for the purposes of significant lending, investment or regulatory decisions. A database of such entities is maintained by PKFI to enable identification of those entities where another network member firm provides services to that entity.

Upon acceptance of a new client or a specific engagement from an existing client, the Firm issues a detailed engagement letter for agreement by the client. This includes the nature of the assignment and the Firm's standard terms of business. Audit engagement work commences after these procedures have been completed.

5. Resources

The Firm has established policies and procedures to ensure quality objectives relating to obtaining, developing, using, maintaining, allocating and assigning resources in a timely manner to enable the design, implementation, and operation of the SOQM. It includes technological, intellectual and human resources, and addresses the use of service providers.

The firm ensures its commitment to client service, high professional and ethical standards, covering objectivity, integrity and independence is achieved through these policies and procedures.

The firm develops the capabilities and competency of its staff through a variety of methods which may include formal training courses, conferences, webinars, workshops or seminars.

We expect, at a minimum, that professional personnel, meet the professional development requirements of the CAANZ. A summary of these requirements is as follows:

- The undertaking of CPE to achieve a minimum of 120 CPE hours over a three-year period, including six verifiable hours in relation to skills and professional ethics
- At least 20 hours must be completed annually.

  Over the three-year period, a maximum of 30 hours technical reading may be claimed as CPE.

6. Engagement performance

This component deals with quality objectives related to the Firm's processes of ensuring the promotion and support of consistent performance of quality engagements, including through direction, supervision and review, consultation, and differences of opinion. It includes how the Firm supports engagements teams in exercising professional judgement and, when applicable to the nature and circumstances of the engagement, exercising professional scepticism.

The firm's procedures for engagements are set out in the firm's quality management policies. In respect of audit and assurance engagements the firm uses a mixture of proprietary audit and developed programs.

Internally recognised audit software, CaseWare, is used to ensure audit engagements comply with Australian Auditing Standards and Ethical Requirements.

All professional work is subject to review by senior audit personnel and engagement partners, with clear guidelines applicable for engagements that require a second partner review or the use of external experts where required.

Adequate supervision is provided to staff in performing their tasks through the following:

- All team members have direct access to Engagement Partners
- In-charge auditors meeting with Engagement Partners for one-to-one consultations.

Partners and managers are constantly monitoring Real-time work in progress compared to the budgeted time agreed during the planning stage of the engagement.

7. Information and communication

This component deals with quality objectives related to obtaining, generating, or using information regarding the SOQM, and communicating information within the firm and to external parties on a timely basis to enable the design, implementation, and operation of the SOQM.

8. Monitoring and remediation process

The SOQM is evaluated annually to assess the design, implementation and effectiveness of the system.

At an engagement level each audit engagement is reviewed and monitored according to the Firm's policies and procedures.

Engagement quality reviews (EQR's) are performed on all public listed and disclosing entity client audit engagements in accordance with ASQM 2 requirements. An EQR must be performed by a registered company auditor, either from within the Firm, one the PKF network firms or other contracted firms.

Each audit engagement partner is subject to a cyclical file inspection review conducted by an appropriate external reviewer.

Where recurring themes are identified through the monitoring process these are responded to in such a way that ensure these matters are remediated on a timely basis.

One of the ways this may be done is through a root cause analysis, where based on the information available, and investigation into the root cause(s) of identified deficiencies is performed by relevant individuals, exercising professional judgement, to understand the underlying circumstances that caused the deficiency and to enable the firm to evaluate the severity and pervasiveness of the identified deficiency to ensure appropriate remediation.

Statement of effectiveness

The SOQM described on pages 10 to 13 is designed to provide the Firm with reasonable assurance that audit and assurance engagements are performed in accordance with professional standards and applicable legal and regulatory requirements.

The Firm's most recent annual evaluation, completed in November 2025, concluded that the SOQM provides the Firm with reasonable assurance that its quality objectives are being achieved. The results of the Firm's monitoring activities during the year ended 30 June 2026, including engagement inspections and the CAANZ national network review, provide a basis for me to conclude that the SOQM operated effectively during the year ended 30 June 2026. The Firm's annual evaluation of the SOQM for 2026 is in progress and is expected to be completed by 30 November 2026.

Darren Shillington
9 October 2026

Complaints and allegations

When a formal complaint is received the client is immediately advised that we have received the complaint.

The matter is then referred to the engagement Partner for resolution. A complaints register is used to log and monitor the complaint and PI insurers are notified if the matter is serious.

Policies and procedures are assessed to determine if a weakness exists within the quality process that needs to be addressed and rectified.

The Firm has a culture whereby staff can discuss a complaint from a client openly.

The Firm has adopted the PKF Australia national Whistleblower Policy, which provides staff with a confidential means of raising concerns, consistent with the protections available under Part 9.4AAA of the Corporations Act 2001. All staff are made aware of the Firm's process for raising and handling complaints and allegations.



Independence procedures and practices

The Firm's Quality Management Policies set out the independence and ethical requirements and procedures in relation to audits.

This reflects and satisfies the requirements of the APESB's Code of Ethics and Professional Standards and an exercise has been carried out to map policies against these requirements.

The audit software, Caseware, also has comprehensive programs and directions in relation to independence. The Firm's procedures cover:

- Integrity, objectivity and independence
- Financial, business, employment and personal relationships
- Long association with the audit engagement
- Fees, remuneration and evaluation policies, litigation, gifts and hospitality
- Non-audit services.

All staff are required to complete learning on all quality management policies including those related to independence requirements. This learning includes questions to test transfer of knowledge.

Integrity, objectivity and independence

The Audit Partner is ultimately responsible for making decisions on independence and objectivity matters. Where a threat to objectivity is identified, the Partner considers whether safeguards can be introduced such as having different types of work for the same client done by different teams or introducing an engagement quality reviewer. If the safeguards are determined to be sufficient to reduce the threat to an acceptable level then the relevant issue can be overcome. The audit practice has documented where any threats have arisen to demonstrate that these threats can be mitigated to an acceptable level or eliminated entirely.

Partners are expected to report all threats to objectivity and independence to those charged with governance of the client with details of the relevant safeguards where appropriate and this is recorded on the audit file.

All Partners and staff are required to sign an independence declaration annually and any new employees upon commencement.

Governance is further managed by regular Partner meetings.

Financial, business, employment and personal relationships

Partners and their immediate families are prohibited from having a financial interest in an audit client of the Firm. Members of staff and their immediate families cannot have a financial interest in clients where they have an involvement in the audit.

Neither the Firm nor Partners, staff and their immediate families can enter into a business relationship with an audit client of the Firm unless this involves the purchase of goods and services in the ordinary course of business, on an arm's length basis and the value is not material to either party, or the relationship is clearly inconsequential to both parties.

Partners and staff must report to the Managing Partner where a member of their immediate or close family has an employment relationship with an audit client. Where a Partner leaves the Firm to join his or her audit client, unless two years have elapsed since the last audit report was signed, the Firm must resign from the audit engagement.

Long association with the audit engagement

The Firm applies the auditor rotation requirements of both the Corporations Act 2001 and APES 110 Code of Ethics for Professional Accountants (including Independence Standards), and where they differ, the more stringent requirement is followed.

The Firm maintains a rotation database recording the time-on and cooling-off status of every partner on each public interest entity audit. The Audit Partners review this database regularly so that rotation is planned ahead of these limits.

Fees, remuneration and evaluation, policies, gifts and hospitality

The Firm's policies specifically prohibit Partners and staff from receiving incentives or rewards for selling non-audit services to audit-clients.

Contingency fees are prohibited for certain types of work such as audit and where they may rely on novel or contentious matters relating to the audit. There are also restrictions on the potential quantum of fees so they cannot individually be material in a financial sense to the Firm.

Gifts and hospitality may not be accepted from audit clients. Hospitality is provided to clients and on an ad hoc basis. Such hospitality is immaterial in nature.

Non-audit services

The overriding consideration in deciding whether the Firm can properly provide a non-audit service to an audit client is whether it is probable that a reasonable and informed third party would regard the objectives of the non-audit service as being consistent with the objectives of the audit of the financial statements.

The Firm has a policy that whenever a Partner or member of staff is contemplating providing non-audit services to an audit client the Audit Partners are informed promptly so that the Audit Partners can make an assessment of the relevant threats and safeguards.

Documentation

Ethical and independence considerations are documented at the following stages:

- The client acceptance and continuance stages
- The planning stage of each audit engagement
- The conclusion of each audit engagement.

The Firm communicates with those charged with governance of each audit client on independence matters, including a confirmation that the engagement team and the Firm have complied with relevant ethical requirements regarding independence. For listed entities, this communication also covers relationships and matters that may reasonably be thought to bear on independence, and the related safeguards applied. Significant matters arising from the audit, including any independence matters, are communicated to the client in the Firm's closing report at the conclusion of each engagement.

A prescribed list is maintained of all entities where investment is prohibited because of client relationships. This list is accessible to all staff and is applicable across the PKF Network.

Conflicts of interest

The Firm identifies potential conflicts of interest through a two-tier process operating at both the national and international level. Nationally, details of prospective clients and engagements are circulated to all PKF Australia member firms, so that any existing relationships or potential conflicts can be identified before the Firm accepts an engagement. Internationally, the Firm searches the PKF International member database to determine whether any network firm has an existing relationship with the prospective client. Procedures for dealing with actual and potential conflicts are set out in the Firm's Quality Management Policies and the PKF International Professional Standards Manual, and include notifications of potential conflicts to interested parties, establishing safeguards, and not proceeding with the potential engagement where conflicts of interest cannot be safeguarded against.

A register of business relationships with clients is maintained and reviewed annually by a specified Partner and its accuracy confirmed each year by every Partner.

Monitoring and review

Procedures are in place to monitor compliance with the Firm's independence requirements. As part of their review procedures, the Managing Partner reviews and checks compliance with the Firm's independence procedures. The audit quality assurance programme considers adherence to the Firm's ethical and independence requirements on each engagement selected for review. Additionally an annual declaration is made by every Partner and member of staff confirming compliance with all ethical and independence requirements.

An internal review of the Firm's compliance with its independence policies and procedures was conducted for the year ended 30 June 2026. The review, undertaken by the Managing Partner, covered the annual independence declarations of all partners and staff, the business relationships register, the partner rotation database and independence matters identified through engagement inspections. No instances of non-compliance were identified.

External audit monitoring

PKF Perth Audit and Assurance department during the year ended 30 June 2026 comprised the following Partners:

Equity Partner
Alexandra Carvalho
Registered company auditor, CA

Simon Fermanis
Registered company auditor, FCA

Non-Equity Partner

Shane Cross
Registered company auditor, CA

Alexandra Carvalho is a representative on the PKF National Audit Committee, which meets at least four times per year. Shane Cross is a representative on the PKF National Quality Committee which meets at least four times a year.

The firm is regulated in the conduct of its service by:

- The Chartered Accountants Australia and New Zealand (CAANZ). The PKF Australian network was subject to a large national network review during 2026. The results of the review indicated no deficiencies in the SOQM across the PKFA network.
- The Australian Securities and Investments Commission (ASIC). ASIC performed a detailed review on a significant listed client 's file for the year ended 30 June 2009 in January 2010, a significant unlisted public AFSL client for the years ended 30 June 2012 and 2013 in January 2014 and a significant listed client's file for the year ended 30 June 2015 in March 2016.

As a member of the PKF Australia network, the audit partners are subject to an audit engagement file review process undertaken by an independent external reviewer on a cyclical basis.

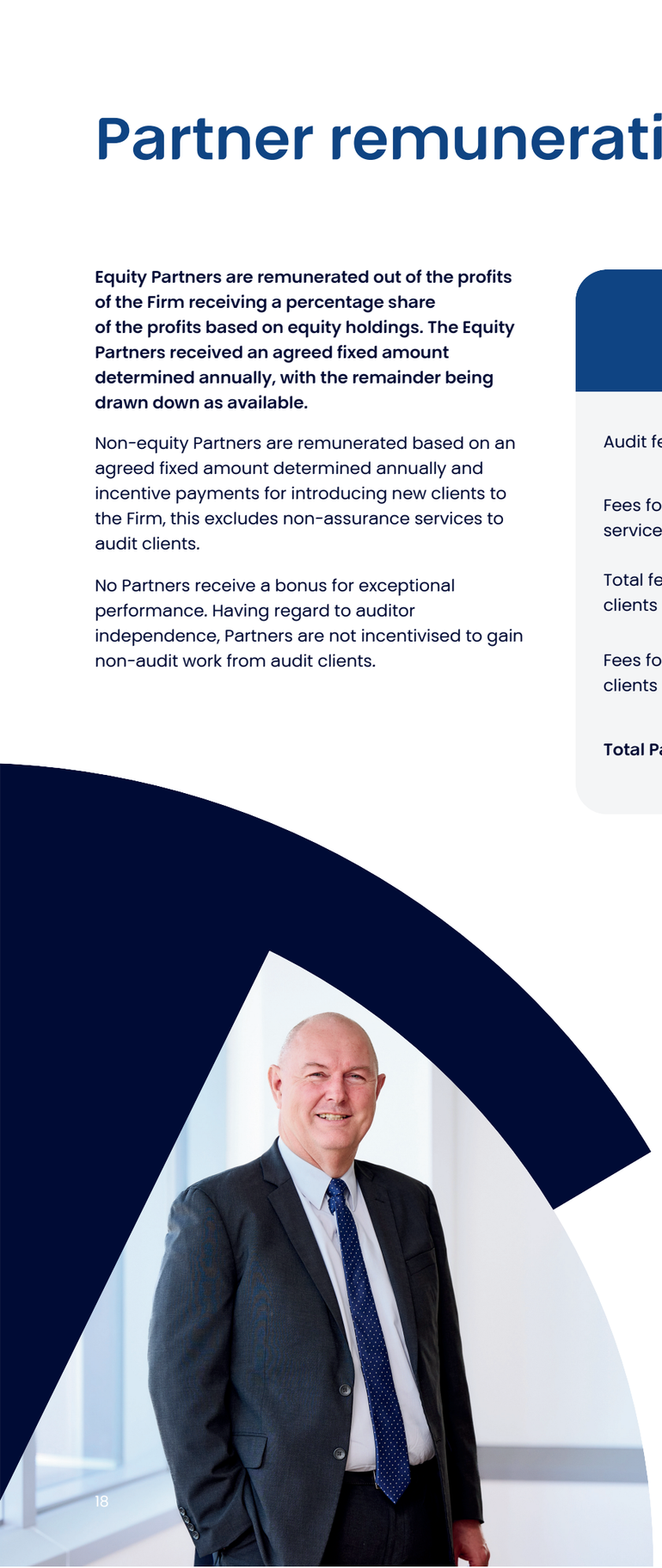
Partner remuneration

Equity Partners are remunerated out of the profits of the Firm receiving a percentage share of the profits based on equity holdings. The Equity Partners received an agreed fixed amount determined annually, with the remainder being drawn down as available.

Non-equity Partners are remunerated based on an agreed fixed amount determined annually and incentive payments for introducing new clients to the Firm, this excludes non-assurance services to audit clients.

No Partners receive a bonus for exceptional performance. Having regard to auditor independence, Partners are not incentivised to gain non-audit work from audit clients.

	Year ended 30 June 2026 $000s
Audit fees	$4,712
Fees for non-audit services to audit clients	$903
Total fees from audit clients	$5,615
Fees for other non-audit clients	$12,378
Total Partnership revenue	**$17,993**



Public interest entities audited by the Firm

The following is a list of public interest entities which we were appointed auditors during the year ended 30 June 2026:

- Morella Corporation Limited (formerly Altura Mining Limited)
- Waratah Resources Limited
- Balkan Mining and Minerals Limited
- Corazon Mining Limited
- DMC Mining Limited
- Dreadnought Resources Limited
- Predictive Discovery Limited
- Global Lithium Resources Limited
- Hammer Metals Limited
- Synergia Energy Limited (formerly Oilex Limited)
- Skylark Minerals Limited
- First Graphene Limited
- 4DS Memory Limited
- G11 Resources Limited
- Orthocell Limited
- Pioneer Minerals Limited
- Horizon Minerals Ltd
- EcholQ Limited
- Rand Mining Limited
- Chilwa Minerals Limited
- Zenith Minerals Limited
- Axel REE Limited
- Latitude 66 Limited
- Algorae Pharmaceuticals Limited
- Tech Gen Metals Limited
- GCM Corporation Limited
- Dundas Minerals Limited
- Sprintex Limited
- Australian Services Union WA Branch

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Propel your future



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